**CONSOLIDATED FINANCIAL STATEMENTS** 

AND

**SUPPLEMENTARY INFORMATION** 

**DECEMBER 31, 2019 AND 2018** 

CPAS/ADVISORS



# TABLE OF CONTENTS DECEMBER 31, 2019 AND 2018

|  | Page |
|--|------|
| Report of Independent Auditors                 | 1    |
| Financial Statements                           |      |
| Consolidated Statements of Financial Position  | 3    |
| Consolidated Statements of Activities          | 4    |
| Consolidated Statements of Functional Expenses | 6    |
| Consolidated Statements of Cash Flows          | 8    |
| Notes to Consolidated Financial Statements     | 9    |
| Supplementary Information                      |      |
| Schedule of Net Assets with Donor Restrictions | 31   |



Blue & Co., LLC / 12800 N. Meridian Street, Suite 400 / Carmel, IN 46032

main 317.848.8920 fax 317.573.2458 email blue@blueandco.com

#### REPORT OF INDEPENDENT AUDITORS

Board of Trustees The Endowment Fund of the Phi Kappa Psi Fraternity Indianapolis, Indiana

We have audited the accompanying consolidated financial statements of The Endowment Fund of the Phi Kappa Psi Fraternity (d/b/a/Phi Kappa Psi Foundation; Phi Psi Foundation) and Subsidiaries (collectively, the Foundation), which comprise the consolidated statement of financial position as of December 31, 2019 and the related consolidated statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the consolidated financial statements.

#### Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of the Foundation as of December 31, 2019 and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

# REPORT OF INDEPENDENT AUDITORS (Continued)

### Change in Accounting Principle

As discussed in Note 3 to the consolidated financial statements, effective January 1, 2019, the Foundation adopted Accounting Standards Update (ASU) No. 2014-09, *Revenue from Contracts with Customers* (Topic 606). Our opinion is not modified with respect to this matter.

#### Adjustments to 2018 Consolidated Financial Statements

The consolidated financial statements for the year ended December 31, 2018, were audited by other auditors, and their report on those consolidated financial statements dated July 15, 2019, expressed an unmodified opinion on those consolidated financial statements. The Foundation has made certain reclassifications of amounts in the 2018 consolidated financial statements as described in Note 2. The other auditors reported on the consolidated financial statements before the reclassifications.

As part of our audit of the 2019 consolidated financial statements, we also audited the reclassifications described in Note 2. In our opinion, such reclassifications are appropriate and have been properly applied. We were not engaged to audit, review, or apply any procedures to the Foundation's 2018 consolidated financial statements other than with respect to the reclassifications and, accordingly, we do not express an opinion or any other form of assurance on the 2018 consolidated financial statements as a whole.

#### Report on Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the 2019 consolidated financial statements as a whole. The supplementary information on pages 31 through 39 is presented for purposes of additional analysis and is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The 2019 information has been subjected to the auditing procedures applied in the audit of the 2019 consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the 2019 consolidated financial statements as a whole.

The 2018 supplementary information was audited by other auditors, and in their report dated July 15, 2019, they expressed their opinion that the information is fairly stated in all material respects in relation to the 2018 consolidated financial statements as a whole.

Blue & Co., LLC

Carmel, Indiana July 16, 2020

# CONSOLIDATED STATEMENTS OF FINANCIAL POSITION DECEMBER 31, 2019 AND 2018

#### **ASSETS**

|   |       | 2019   |    | 2018  |
|---|-------|--|----|---|
| Cash Contributions receivable, net Related party receivable Notes receivable Other receivables Investments Cash surrender value of life insurance Property held as an investment, net | \$    | 1,380,792<br>810,968<br>14,938<br>2,389,138<br>171,418<br>18,087,352<br>189,082<br>508,177 | \$ | 1,328,066<br>1,293,601<br>64,488<br>2,736,281<br>17,168<br>16,265,633<br>2,516,619<br>533,847 |
| Property and equipment, net Beneficial interest in perpetual trusts Prepaid expenses and other assets Deferred tax asset  |       | 1,508,449<br>454,982<br>118,476<br>26,350  |    | 1,669,809<br>398,590<br>85,748<br>121,900   |
|   | \$    | 25,660,122   | \$ | 27,031,750  |
| LIABILITIES AND NET AS  | SSETS |  |    |   |
| Liabilities Line of credit Accounts payable, other payables and accrued expenses Deferred revenue Mortgage payable Customer deposits Total liabilities                                | \$    | 6,500,000<br>170,648<br>331,156<br>335,387<br>56,894<br>7,394,085                          | \$ | 3,675,000<br>265,598<br>-0-<br>347,090<br>80,500<br>4,368,188                                 |
| Net assets Without donor restrictions Undesignated Board designated - Finance Engine  With donor restrictions Time and purpose Perpetual  |       | 1,757,307<br>(2,528,720)<br>(771,413)<br>17,654,884<br>1,382,566<br>19,037,450             | _  | 1,505,280<br>2,653,803<br>4,159,083<br>17,237,066<br>1,267,413<br>18,504,479                  |
| Total net assets  | \$    | 18,266,037<br>25,660,122   | \$ | 22,663,562  |

# CONSOLIDATED STATEMENT OF ACTIVITIES YEAR ENDED DECEMBER 31, 2019

(With Comparative Total for the Year Ended December 31, 2018)

|   | 2019 |                       |    |                     |     |           | 2018             |                  |
|---|------|-----------------------|----|---------------------|-----|-----------|------------------|------------------|
|   |      | Without               |    | With Donor          | Res | trictions |                  |                  |
|   | R    | Donor<br>Sestrictions |    | Time and<br>Purpose |     | Perpetual | <br>Total        | <br>Total        |
| Support and revenues                              |      |                       |    |                     |     |           |                  |                  |
| Member support and other contributions            | \$   | 706,780               | \$ | 1,292,235           | \$  | 1,409     | \$<br>2,000,424  | \$<br>2,922,654  |
| Endowed operating fund grant                      |      | 19,720                |    | -0-                 |     | -0-       | 19,720           | 23,430           |
| Investment return, net                            |      | 168,938               |    | 1,613,560           |     | 37,342    | 1,819,840        | (872,632)        |
| Change in beneficial interest in perpetual trusts |      | -0-                   |    | -0-                 |     | 56,392    | 56,392           | (21,867)         |
| Change in value of gift annuity                   |      | 3,390                 |    | -0-                 |     | -0-       | 3,390            | (2,367)          |
| Interest income on notes receivable               |      | 17,890                |    | 92,095              |     | 40,257    | 150,242          | 217,676          |
| Rental income                                     |      | 171,716               |    | -0-                 |     | -0-       | 171,716          | 160,906          |
| Decrease in cash value of life insurance          |      | (2,327,537)           |    | -0-                 |     | -0-       | (2,327,537)      | (1,576,082)      |
| Events income                                     |      | 221,338               |    | -0-                 |     | -0-       | 221,338          | 374,171          |
| Net assets released from restrictions             |      | 2,600,319             |    | (2,580,072)         |     | (20,247)  | <br>-0-          | <br>-0-          |
| Total support and revenues                        |      | 1,582,554             |    | 417,818             |     | 115,153   | 2,115,525        | 1,225,889        |
| Expenses  |      |                       |    |                     |     |           |                  |                  |
| Programs  |      | 3,517,133             |    | -0-                 |     | -0-       | 3,517,133        | 2,939,138        |
| Management and general                            |      | 1,544,854             |    | -0-                 |     | -0-       | 1,544,854        | 1,222,242        |
| Fundraising                                       |      | 1,451,063             |    | -0-                 |     | -0-       | <br>1,451,063    | <br>1,348,561    |
| Total expenses                                    |      | 6,513,050             | _  | -0-                 |     | -0-       | <br>6,513,050    | <br>5,509,941    |
| Change in net assets                              |      | (4,930,496)           |    | 417,818             |     | 115,153   | (4,397,525)      | (4,284,052)      |
| Net assets, beginning of year                     |      | 4,159,083             |    | 17,237,066          | _   | 1,267,413 | <br>22,663,562   | <br>26,947,614   |
| Net assets, end of year                           | \$   | (771,413)             | \$ | 17,654,884          | \$  | 1,382,566 | \$<br>18,266,037 | \$<br>22,663,562 |

# CONSOLIDATED STATEMENT OF ACTIVITIES YEAR ENDED DECEMBER 31, 2018

|   |    | Without     |    | With Donor  |    | trictions |    |             |  |          |  |  |  |  |
|---|----|-------------|----|-------------|----|-----------|----|-------------|--|----------|--|--|--|--|
|   |    | Donor       |    | Time and    |    | Time and  |    | Time and    |  | Time and |  |  |  |  |
|   | R  | estrictions |    | Purpose     |    | Perpetual |    | Total       |  |          |  |  |  |  |
| Support and revenues                              |    | _           |    |             |    |           |    | _           |  |          |  |  |  |  |
| Member support and other contributions            | \$ | 607,143     | \$ | 2,278,836   | \$ | 36,675    | \$ | 2,922,654   |  |          |  |  |  |  |
| Endowed operating fund grant                      |    | 23,430      |    | -0-         |    | -0-       |    | 23,430      |  |          |  |  |  |  |
| Investment return, net                            |    | 360,234     |    | (1,205,735) |    | (27,131)  |    | (872,632)   |  |          |  |  |  |  |
| Change in beneficial interest in perpetual trusts |    | -0-         |    | -0-         |    | (21,867)  |    | (21,867)    |  |          |  |  |  |  |
| Change in value of gift annuity                   |    | (2,367)     |    | -0-         |    | -0-       |    | (2,367)     |  |          |  |  |  |  |
| Interest income on notes receivable               |    | 18,786      |    | 167,619     |    | 31,271    |    | 217,676     |  |          |  |  |  |  |
| Rental income                                     |    | 160,906     |    | -0-         |    | -0-       |    | 160,906     |  |          |  |  |  |  |
| Decrease in cash value of life insurance          |    | (1,576,082) |    | -0-         |    | -0-       |    | (1,576,082) |  |          |  |  |  |  |
| Events income                                     |    | 362,243     |    | 11,928      |    | -0-       |    | 374,171     |  |          |  |  |  |  |
| Net assets released from restrictions             |    | 1,962,633   |    | (1,939,057) |    | (23,576)  |    | -0-         |  |          |  |  |  |  |
| Total support and revenues                        |    | 1,916,926   |    | (686,409)   |    | (4,628)   |    | 1,225,889   |  |          |  |  |  |  |
| Expenses  |    |             |    |             |    |           |    |             |  |          |  |  |  |  |
| Programs  |    | 2,939,138   |    | -0-         |    | -0-       |    | 2,939,138   |  |          |  |  |  |  |
| Management and general                            |    | 1,222,242   |    | -0-         |    | -0-       |    | 1,222,242   |  |          |  |  |  |  |
| Fundraising                                       |    | 1,348,561   |    | -0-         |    | -0-       |    | 1,348,561   |  |          |  |  |  |  |
| Total expenses                                    |    | 5,509,941   | _  | -0-         | _  | -0-       | _  | 5,509,941   |  |          |  |  |  |  |
| Change in net assets                              |    | (3,593,015) |    | (686,409)   |    | (4,628)   |    | (4,284,052) |  |          |  |  |  |  |
| Net assets, beginning of year                     |    | 7,752,098   |    | 17,923,475  |    | 1,272,041 |    | 26,947,614  |  |          |  |  |  |  |
| Net assets, end of year                           | \$ | 4,159,083   | \$ | 17,237,066  | \$ | 1,267,413 | \$ | 22,663,562  |  |          |  |  |  |  |

# CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES YEAR ENDED DECEMBER 31, 2019

(With Comparative Total for the Year Ended December 31, 2018)

|   | 2019 |           |    |            |    |             | 2018            |                 |
|---|------|-----------|----|------------|----|-------------|-----------------|-----------------|
|   |      |           | М  | lanagement |    |             |                 |                 |
|   | F    | Programs  |    | nd General |    | Fundraising | Total           | Total           |
|   |      |           |    |            |    |             |                 | <br>            |
| Educational program grants                                  |      |           |    |            |    |             |                 |                 |
| (Phi Kappa Psi Fraternity grants, etc.)                     | \$   | 353,835   | \$ | -0-        | \$ | -0-         | \$<br>353,835   | \$<br>342,880   |
| Grants, fellowships, and scholarships                       |      | 540,409   |    | -0-        |    | -0-         | 540,409         | 416,256         |
| Educational area grants                                     |      | 1,285,283 |    | -0-        |    | -0-         | 1,285,283       | 574,306         |
| Endowed operating fund grant                                |      | -0-       |    | 19,720     |    | -0-         | 19,720          | 23,430          |
| Salary, wages, taxes, and benefits                          |      | 322,840   |    | 301,489    |    | 837,603     | 1,461,932       | 1,371,788       |
| Travel, lodging, meals and entertainment                    |      | 384,083   |    | 141,976    |    | 137,297     | 663,356         | 665,223         |
| Conferences and professional development                    |      | 2,594     |    | 13,989     |    | 6,467       | 23,050          | 25,651          |
| Professional services (accounting, legal, consulting, etc.) |      | 152,292   |    | 88,564     |    | 80,942      | 321,798         | 304,934         |
| Supplies  |      | 5,444     |    | 12,431     |    | 2,382       | 20,257          | 47,506          |
| Dues, licenses and subscriptions                            |      | 4,250     |    | 16,331     |    | 27,569      | 48,150          | 20,479          |
| Postage and delivery  |      | 4,361     |    | 3,906      |    | 18,232      | 26,499          | 39,814          |
| Advertising, creative, printing, and reproduction           |      | 35,356    |    | 17,114     |    | 85,552      | 138,022         | 214,580         |
| Depreciation  |      | 82,739    |    | 54,851     |    | 21,405      | 158,995         | 161,884         |
| Mortgage interest, banking and financial fees               |      | 22,216    |    | 156,137    |    | -0-         | 178,353         | 152,223         |
| Property and liability insurance                            |      | -0-       |    | 38,560     |    | -0-         | 38,560          | 22,164          |
| Utilities   |      | 18,917    |    | 18,038     |    | 7,039       | 43,994          | 61,170          |
| Maintenance and repairs                                     |      | 42,144    |    | 40,184     |    | 15,682      | 98,010          | 75,864          |
| Facility services   |      | 32,857    |    | 31,329     |    | 12,227      | 76,413          | 72,452          |
| Equipment rental  |      | 2,055     |    | 4,983      |    | 9,772       | 16,810          | 8,806           |
| Vehicle insurance, maintenance and repairs                  |      | 9,752     |    | 1,877      |    | 31,679      | 43,308          | 26,384          |
| Bad debt expense  |      | -0-       |    | 5,988      |    | 152,999     | 158,987         | 391,020         |
| In-kind expense   |      | 3,016     |    | 21,650     |    | -0-         | 24,666          | 14,254          |
| Taxes (benefit) on investment income/loss                   |      | -0-       |    | 118,427    | _  | -0-         | <br>118,427     | (258,236)       |
| Total expenses before gifted policy insurance premiums      |      | 3,304,443 |    | 1,107,544  | _  | 1,446,847   | 5,858,834       | 4,774,832       |
| Gifted policy insurance premiums                            |      | 212,690   |    | 437,310    | _  | 4,216       | <br>654,216     | <br>735,109     |
| Total expenses  | \$   | 3,517,133 | \$ | 1,544,854  | \$ | 1,451,063   | \$<br>6,513,050 | \$<br>5,509,941 |

# CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES YEAR ENDED DECEMBER 31, 2018

|   | Programs |           | Management<br>and General |           | _  |           | Fundraising     |  | Total |
|---|----------|-----------|---------------------------|-----------|----|-----------|-----------------|--|-------|
| Educational program grants                                  |          |           |                           |           |    |           |                 |  |       |
| (Phi Kappa Psi Fraternity grants, etc.)                     | \$       | 342,880   | \$                        | -0-       | \$ | -0-       | \$<br>342,880   |  |       |
| Grants, fellowships, and scholarships                       |          | 416,256   |                           | -0-       |    | -0-       | 416,256         |  |       |
| Educational area grants                                     |          | 574,306   |                           | -0-       |    | -0-       | 574,306         |  |       |
| Endowed operating fund grant                                |          | -0-       |                           | 23,430    |    | -0-       | 23,430          |  |       |
| Salary, wages, taxes, and benefits                          |          | 288,282   |                           | 339,266   |    | 744,240   | 1,371,788       |  |       |
| Travel, lodging, meals and entertainment                    |          | 391,483   |                           | 150,723   |    | 123,017   | 665,223         |  |       |
| Conferences and professional development                    |          | 2,940     |                           | 16,252    |    | 6,459     | 25,651          |  |       |
| Professional services (accounting, legal, consulting, etc.) |          | 132,496   |                           | 94,090    |    | 78,348    | 304,934         |  |       |
| Supplies  |          | 11,960    |                           | 20,207    |    | 15,339    | 47,506          |  |       |
| Dues, licenses and subscriptions                            |          | 3,112     |                           | 11,614    |    | 5,753     | 20,479          |  |       |
| Postage and delivery  |          | 3,964     |                           | 15,066    |    | 20,784    | 39,814          |  |       |
| Advertising, creative, printing, and reproduction           |          | 70,661    |                           | 18,589    |    | 125,330   | 214,580         |  |       |
| Depreciation  |          | 84,242    |                           | 55,848    |    | 21,794    | 161,884         |  |       |
| Mortgage interest, banking and financial fees               |          | 26,451    |                           | 125,652   |    | 120       | 152,223         |  |       |
| Property and liability insurance                            |          | -0-       |                           | 18,618    |    | 3,546     | 22,164          |  |       |
| Utilities   |          | 16,991    |                           | 32,383    |    | 11,796    | 61,170          |  |       |
| Maintenance and repairs                                     |          | 32,622    |                           | 31,104    |    | 12,138    | 75,864          |  |       |
| Facility services   |          | 31,154    |                           | 29,705    |    | 11,593    | 72,452          |  |       |
| Equipment rental  |          | 983       |                           | 3,699     |    | 4,124     | 8,806           |  |       |
| Vehicle insurance, maintenance and repairs                  |          | -0-       |                           | 170       |    | 26,214    | 26,384          |  |       |
| Bad debt expense  |          | 254,163   |                           | -0-       |    | 136,857   | 391,020         |  |       |
| In-kind expense   |          | 14,254    |                           | -0-       |    | -0-       | 14,254          |  |       |
| Taxes (benefit) on investment income/loss                   |          | -0-       |                           | (258,236) |    | -0-       | (258,236)       |  |       |
| Total expenses before gifted policy insurance premiums      |          | 2,699,200 |                           | 728,180   |    | 1,347,452 | <br>4,774,832   |  |       |
| Gifted policy insurance premiums                            |          | 239,938   |                           | 494,062   |    | 1,109     | <br>735,109     |  |       |
| Total expenses  | \$       | 2,939,138 | \$                        | 1,222,242 | \$ | 1,348,561 | \$<br>5,509,941 |  |       |

# CONSOLIDATED STATEMENTS OF CASH FLOWS YEARS ENDED DECEMBER 31, 2019 AND 2018

|  |    | 2019        |    | 2018        |
|--|----|-------------|----|-------------|
| Operating activities                                       |    |             |    |             |
| Change in net assets                                       | \$ | (4,397,525) | \$ | (4,284,052  |
| Adjustments to reconcile change in net assets to           |    |             |    |             |
| net cash flows from operating activities:                  |    |             |    |             |
| Realized and unrealized (gains) losses on investments, net |    | (1,458,888) |    | 1,324,791   |
| Bad debt expense   |    | 158,987     |    | 391,020     |
| Depreciation   |    | 158,995     |    | 161,884     |
| Write off of construction in process                       |    | 28,035      |    | -0-         |
| Change in cash surrender value of life insurance           |    | 2,327,537   |    | 1,576,082   |
| Change in beneficial interest in perpetual trusts          |    | (56,392)    |    | 21,867      |
| Investment in life insurance premium                       |    | 437,310     |    | 494,062     |
| Changes in assets and liabilities:                         |    |             |    |             |
| Contributions receivable                                   |    | 323,646     |    | (640,053    |
| Receivable from related party                              |    | 49,550      |    | (64,488     |
| Other receivables  |    | (154,250)   |    | (10,272     |
| Prepaid expenses and other assets                          |    | (32,728)    |    | (4,020      |
| Accounts payable, other payables and accrued expenses      |    | (94,950)    |    | (66,047     |
| Payable to related party                                   |    | -0-         |    | (98,158     |
| Deferred revenue   |    | 331,156     |    | -0-         |
| Customer deposits  |    | (23,606)    |    | 34,900      |
| Deferred tax asset/liability                               |    | 95,550      |    | (322,400    |
| Net cash flows from operating activities                   |    | (2,307,573) |    | (1,484,884  |
| Investing activities                                       |    |             |    |             |
| Purchase of investments                                    |    | (3,176,745) |    | (14,303,992 |
| Proceeds from sales and maturities of investments          |    | 2,813,914   |    | 15,441,934  |
| Life insurance premium paid on investment contract         |    | (437,310)   |    | (494,062    |
| Purchase of property and equipment                         |    | -0-         |    | (32,693     |
| Net decrease in notes receivable                           |    | 347,143     |    | 1,202,978   |
| Net cash flows from investing activities                   |    | (452,998)   |    | 1,814,165   |
| Financing activities                                       |    |             |    |             |
| Net borrowings under line of credit                        |    | 2,825,000   |    | 400,000     |
| Payments on mortgage                                       |    | (11,703)    |    | (11,337     |
| Net cash flows from financing activities                   | _  | 2,813,297   |    | 388,663     |
| Net change in cash   |    | 52,726      |    | 717,944     |
| Cash, beginning of year                                    |    | 1,328,066   |    | 610,122     |
| Cash, end of year  | \$ | 1,380,792   | \$ | 1,328,066   |
| Supplemental disclosure of cash flow information           |    |             |    |             |
|  | \$ | 156,532     | \$ | 130,583     |
| ( ash haid for interest                                    |    | 100,002     | Ψ  | 130,303     |
| Cash paid for interest Cash paid for income taxes, net     | \$ | 80,000      | \$ | 93,978      |

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2019 AND 2018

#### 1. NATURE OF ACTIVITIES AND PRINCIPLES OF CONSOLIDATION

The Endowment Fund of the Phi Kappa Psi Fraternity (d/b/a Phi Kappa Psi Foundation; Phi Psi Foundation) (individually and collectively referred to as the Foundation) is a not-for-profit organization whose mission and principal activities are to foster the development of leaders and to promote academic excellence in higher education by providing students with scholarships and awards and by supporting educational projects and programs for their benefit. The Foundation's support and revenues are derived principally from contributions and investment returns.

These consolidated financial statements include the accounts of the Foundation and its subsidiaries, PKP McMahan Finance Engine, LLC, Property Preservation, LLC, Oneonta-Maple, LLC, Hammer Street Properties, LLC, and Nelson Leadership Institute, LLC.

PKP McMahan Finance Engine, LLC (the Finance Engine) is a single member LLC owned by the Foundation. The Finance Engine was formed to receive and maintain gifts of life insurance.

Property Preservation, LLC is a single member LLC owned by the Foundation. Oneonta-Maple, LLC and Hammer Street Properties, LLC are single member LLCs owned by Property Preservation, LLC. These limited liability companies own properties currently occupied by house corporations of the Phi Kappa Psi Fraternity, Inc. (the Fraternity) and are held as investments.

Nelson Leadership Institute, LLC (the Institute) is a single member LLC owned by the Foundation. The Institute was formed to provide dynamic leadership training and education to empower, develop and affirm undergraduate members of the Fraternity in their quest to become ethical, mission-driven leaders of influence and high moral character.

All intercompany transactions have been eliminated in consolidation.

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### **Basis of Presentation**

The consolidated financial statements report net assets and changes in net assets based upon the existence or absence of restrictions on use that are placed by the Foundation's donors, as follows:

<u>Net assets without donor restrictions</u> – Net assets without donor restrictions are resources available to support operations. The only limits on the use of net assets without donor restrictions are the broad limits resulting from the nature of the Foundation, the environment in which it operates, the purposes specified in its corporate documents and its application for tax-exempt status, and any limits resulting from contractual agreements with creditors and others that are entered into the course of its operations.

<u>Net assets with donor restrictions</u> – Net assets with donor restrictions are resources that are restricted by a donor for use for a particular purpose or in a particular future period. Included in this classification are endowment funds, which are subject to the restrictions of

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2019 AND 2018

gift instruments requiring that the principal be maintained in perpetuity, and invested for the purpose of producing present and future income, with investment return available for operations or specific purposes.

When a donor's restriction is satisfied, either by using the resources in the manner specified by the donor or by the passage of time, the expiration of the restriction is reported in the consolidated statements of activities by reclassifying the net assets from net assets with donor restrictions to net assets without donor restrictions. Net assets restricted for acquisition of buildings or equipment (or the contribution of those assets directly) are reported as net assets with donor restrictions until the funds have been expended on the specified asset, unless the donor provides more specific directions about the period of its use.

#### **Estimates**

The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of support, revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### Cash and Cash Equivalents

The Foundation considers all highly liquid investments with original maturities of three months or less when purchased to be cash equivalents, but excludes cash and cash equivalents held by fund managers and included in investments. There are no cash equivalents at December 31, 2019 and 2018.

### Contributions Receivable

Contributions receivable consist of amounts that have been unconditionally promised to the Foundation. Contributions receivable are initially recorded at fair value based on estimated future cash flows of the unconditional pledges and are reported net of an allowance for uncollectible amounts and net of the discount to present value.

Contributions receivable were discounted to present value using the United States Treasury Bill rates with maturities commensurate to the time period of expected collection of the contributions. During the years ended December 31, 2019 and 2018, rates used ranged from 1.62% to 2.46%. Amortization of the resulting discount is recognized as additional contribution income.

Management estimates an allowance for uncollectible contributions receivable based on an evaluation of current economic conditions, historical trends, and current and past experience with their donor base.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2019 AND 2018

#### Notes Receivable

Notes receivable represent outstanding mortgages receivable from various house corporations. These notes can be borrowed from the Foundation's undesignated fund or from restricted chapter funds in accordance with signed fund agreement terms, as applicable. Notes receivable are reported at their carrying value. No allowance for doubtful accounts has been recorded against these loans based on their collateralization and prior collection history. Interest income related to notes receivable is recorded as an increase in net assets without donor restrictions unless funds were borrowed from donor restricted funds, in which case income is recorded as an increase in net assets with donor restrictions.

#### **Investments and Investment Return**

Investments are reported at fair value for financial reporting purposes. Investment return includes interest, dividends, and realized and unrealized gains and losses. Changes in unrealized appreciation or depreciation of investments are recorded in the period such changes occur. Realized gains and losses are recorded based on the cost of the specific securities sold. Interest and dividend income is recorded when earned.

Investment return is recorded as increases and decreases in net assets without donor restrictions unless its use is restricted by donors to a specified purpose or future period. Investment return is allocated to funds (endowment and non-endowment) based upon the percentage relationship of each fund's quarterly investment balance to the aggregate investment balances for all funds.

#### Cash Surrender Value of Life Insurance

Donated life insurance policies that are owned by the Foundation have been presented at their realizable value, net of surrender charges.

#### Property and Equipment (and Property Held as an Investment)

The Foundation capitalizes at cost all significant purchases of property and equipment, including expenditures that substantially increase the useful lives of existing assets. Costs of ordinary maintenance and repairs are expensed as incurred. Depreciation is computed using the straight-line method over the estimated useful lives, which range from 3 to 25 years.

#### Accounting for Member Support and Other Contributions and Revenue Recognition

Contributions (member support), which include contributions receivable, are recognized as support in the period when cash, securities or other assets, an unconditional promise to give, or a notification of a beneficial interest is received. Contributed investments are recorded at the fair value of each investment on the date it is received. Conditional promises to give – that is, those with a measurable performance or other barrier and a right of return – are not recognized until the conditions on which they depend have been met.

All contributions are reported as increases in net assets without donor restrictions unless use of the contributed assets is specifically restricted by the donor. Amounts received that are

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2019 AND 2018

restricted by the donor to use in future periods or for specific purposes are reported as increases in net assets with donor restrictions. Unconditional promises with payments due in future years have an implied restriction to be used in the year the payment is due, and therefore are reported as net assets with donor restrictions until the payment is due unless the contribution is clearly intended to support activities of the current fiscal year. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported as net assets released from restrictions.

Events revenue related to Laurel Hall rentals is deferred (contract liabilities) and included in deferred revenue until the period in which the event is conducted. These contract liabilities had a balance at December 31, 2019 of \$331,156. There was no deferred revenue recorded at December 31, 2018 or January 1, 2018.

Customer deposits represent damage deposits related to Laurel Hall event revenue and are expected to be returned at the completion of an event.

#### **Functional Allocation of Expenses**

The costs of providing the programs and services of the Foundation have been summarized on a functional basis in the consolidated statements of activities and consolidated statements of functional expenses. Certain costs have been allocated among the programs and supporting services categories based on actual direct expenditures and cost allocations based upon estimates of time spent by Foundation personnel. Expenses allocated include salaries and related taxes and benefits, depreciation and facilities expenses, travel and meetings, and other overhead expenses. Although the method used was appropriate, other methods could produce different results.

#### **Income Taxes**

The Foundation is organized as a not-for-profit corporation that is exempt from income taxes under Section 501(c)(3) of the United States Internal Revenue Code and similar state law. The single member LLCs are exempt as programs under the Foundation's not-for-profit exemption and are included in the income tax filings of the Foundation. The exemption is on all income except unrelated business income. An unrelated trade or business of an exempt organization is any trade or business which is not substantially related to the exercise or performance of its exempt purpose. Certain investment income is considered unrelated business income.

Accounting principles generally accepted in the United States of America require management to evaluate tax positions taken by the Foundation and recognize a tax liability if the Foundation has taken an uncertain position that more likely than not would not be sustained upon examination by various federal and state taxing authorities. Management has analyzed the tax positions taken by the Foundation, and has concluded that as of December 31, 2019 and 2018, there are no uncertain positions taken or expected to be taken that would require recognition of a liability or disclosure in the accompanying consolidated financial statements. The Foundation is subject to routine audits by taxing jurisdictions; however, there are currently no audits for any tax periods in progress.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2019 AND 2018

The Foundation has filed its federal and state income tax returns for periods through December 31, 2018. These income tax returns are generally open to examination by the relevant taxing authorities for a period of three years from the later of the date the return was filed or its due date (including approved extensions).

### Recently Issued Accounting Standards

In February 2016, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2016-02, *Leases (Topic 842)*. This new standard, which the Foundation is required to adopt during its year ending December 31, 2021, is intended to improve financial reporting about leasing transactions by requiring entities that lease assets to recognize on their statement of financial position the assets and liabilities for the rights and obligations created by those leases, and to provide additional disclosures regarding the leases. Leases with terms (as defined in the ASU) of twelve months or less are not required to be reflected on an entity's statement of financial position.

The Foundation is presently evaluating the effects that this ASU will have on its future consolidated financial statements, including related disclosures.

#### **Reclassifications**

Certain amounts from the 2018 financial statements have been reclassified herein to conform to the 2019 presentation. These items affected the following areas:

- Consolidated Statement of Financial Position: At December 31, 2018, net assets related to the accumulated unspent earnings on endowment funds were reclassified from time and purpose to perpetual. In addition, certain miscellaneous assets and liabilities have been reclassified.
- Consolidated Statement of Activities: For the year ended December 31, 2018, life
  insurance premiums expense was stated separately from total functional expenses. This
  expense is now reflected in the consolidated statement of functional expenses in the
  gifted policy insurance premiums category. In addition, the 2018 earnings on
  endowment funds and beginning and ending net asset balances, were reclassified from
  time and purpose to perpetual consistent with the change to the consolidated
  statement of financial position.
- Consolidated Statement of Functional Expenses: Certain expenses for the year ended December 31, 2018 were reclassified to agree with the expense category allocations for the year ended December 31, 2019.
- Consolidated Statement of Cash Flows: An election was made by management to change from the direct method to the indirect method for 2019. The 2018 consolidated statement of cash flows has been modified to be presented on the indirect method for consistency.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2019 AND 2018

 Consolidated Statement of Cash Flows: Based on the Foundation's policy to sell donated stock upon receipt, accounting principles generally accepted in the United States of America allow for these amounts to be treated as a cash gift and included in operating cash flows. These amounts were previously presented as a noncash item and deducted from operating cash flows, thus the consolidated statement of cash flows for the year ended December 31, 2018 has been reclassified to reflect this change.

These reclassifications had no effect on the change in net assets.

#### **Subsequent Events**

The Foundation evaluates events occurring subsequent to the date of the consolidated financial statements in determining the accounting for and disclosure of transactions and events that affect the consolidated financial statements. Subsequent events have been evaluated through July 16, 2020, which is the date the consolidated financial statements were available to be issued.

#### 3. CHANGE IN ACCOUNTING PRINCIPLE

Effective January 1, 2019, the Foundation adopted ASU No. 2014-09, *Revenue from Contracts with Customers* (ASC 606), as issued in May 2014 by the FASB, which supersedes the revenue recognition requirements in FASB ASC Topic 605, *Revenue Recognition*. The core principle of this new guidance is that "an entity should recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services." In accordance with ASC 606, the Foundation has adopted the requirements using the modified retrospective approach. Adoption of the new guidance resulted in expanded disclosures regarding the Foundation's revenue recognition policies. Under the modified retrospective approach, any cumulative effects of initial application are to be presented as an adjustment to the opening balance of net assets in the year of adoption. No adjustments to the opening net asset balances were necessary upon adoption by the Foundation.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2019 AND 2018

#### 4. CONTRIBUTIONS RECEIVABLE

Contributions receivable consist of the following at December 31:

|  |          | 2019                                       |          | 2018  |
|--|----------|--|----------|---|
| Time and purpose Endowment   | \$       | 918,985<br>13,050                          | \$       | 1,532,037<br>18,000                             |
| Less unamortized discount  Less allowance for uncollectible contributions  Contributions receivable, net | <u> </u> | 932,035<br>(27,864)<br>(93,203)<br>810,968 | <u> </u> | 1,550,037<br>(73,436)<br>(183,000)<br>1,293,601 |
| ·  | <u> </u> | 010,300                                    | Ψ        | 1,293,001                                       |
| Amounts due in: Due within one year Due in one to five years Due in more than five years                 | \$       | 331,330<br>569,023<br>31,682               | \$       | 557,478<br>952,498<br>40,061                    |
|  | \$       | 932,035                                    | \$       | 1,550,037                                       |

#### 5. NOTES RECEIVABLE

Notes receivable have an outstanding balance of \$2,389,138 and \$2,736,281 at December 31, 2019 and 2018, respectively. The notes accrue interest at rates ranging from 5.34% to 7.00% and have terms ranging from 10 to 33 years.

#### 6. INVESTMENTS

Investments consist of the following at December 31:

|                                       | 2019 |            |    | 2018       |  |  |
|---------------------------------------|------|------------|----|------------|--|--|
|                                       |      | 000.500    |    | 750 400    |  |  |
| Money market mutual fund              | \$   | 880,600    | \$ | 753,198    |  |  |
| U.S. Treasury obligations             |      | 687,164    |    | 657,397    |  |  |
| Equity securities                     |      | 5,286      |    | 18,771     |  |  |
| Mutual funds                          |      | 11,754,683 |    | 9,328,282  |  |  |
| Certificates of deposit               |      | 2,228,118  |    | 1,769,322  |  |  |
| Hedge fund - Gas and oil royalty fund |      | 2,531,501  |    | 3,738,663  |  |  |
|                                       | \$   | 18,087,352 | \$ | 16,265,633 |  |  |

At December 31, 2019, one investment account with a balance of \$14,687,709 serves as collateral for the Foundation's line of credit (Note 10).

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2019 AND 2018

The following schedule summarizes investment return for the years ended December 31:

|   | <br>2019        | <br>2018        |
|---|-----------------|-----------------|
| Interest and dividend income                  | \$<br>387,550   | \$<br>486,453   |
| Realized gains on sale of investments, net    | 1,186,007       | 3,384,700       |
| Unrealized gains (losses) on investments, net | 272,881         | (4,709,491)     |
| Investment fees                               | <br>(26,598)    | <br>(34,294)    |
|   | \$<br>1,819,840 | \$<br>(872,632) |

#### 7. PROPERTY HELD AS AN INVESTMENT

Property held as an investment consists of the following at December 31:

|  | <br>2019                   | 2018 |                      |  |
|--|----------------------------|------|----------------------|--|
| Land, buildings and improvements  Accumulated depreciation | \$<br>844,250<br>(336,073) | \$   | 844,250<br>(310,403) |  |
| ·  | \$<br>508,177              | \$   | 533,847              |  |

Property Preservation, LLC is the sole member of two limited liability companies that own and actively rent properties. The properties are occupied by house corporations. One of the properties has a mortgage payable (Note 11). The properties are being depreciated using the straight-line method over 25 years.

#### 8. PROPERTY AND EQUIPMENT

Property and equipment consist of the following at December 31:

|                                  | 2019      |             |    | 2018        |
|----------------------------------|-----------|-------------|----|-------------|
| Land, buildings and improvements | \$        | 3,123,976   | \$ | 3,123,976   |
| Furnishings and equipment        |           | 713,716     |    | 713,716     |
| Antiques and works of art        |           | 113,951     |    | 113,951     |
| Construction in progress         |           | -0-         |    | 28,035      |
|                                  |           | 3,951,643   |    | 3,979,678   |
| Accumulated depreciation         |           | (2,443,194) |    | (2,309,869) |
|                                  | <u>\$</u> | 1,508,449   | \$ | 1,669,809   |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
DECEMBER 31, 2019 AND 2018

#### 9. BENEFICIAL INTEREST IN PERPETUAL TRUSTS

The Foundation is the irrevocable beneficiary of a portion of the income earned on the assets held by two perpetual trusts. The estimated present value of future cash flows of one is \$441,000 and \$385,000 at December 31, 2019 and 2018, respectively. The other trust is valued at the fair market value of the underlying assets as reported by the trustee, which was \$13,982 and \$13,590 at December 31, 2019 and 2018, respectively.

#### 10. LINE OF CREDIT

In March 2016, the Finance Engine obtained a line of credit that provided maximum borrowings of \$4,000,000 at an interest rate of prime minus 1.75% (3.00% at December 31, 2019) through March 2020. This line was renewed during 2019 to increase the maximum available borrowings to \$8,000,000 and to extend interest only payments through November 2024. Under the original agreement, the line of credit was secured by a \$33,000,000 life insurance policy that had a cash surrender value of \$2,387,062 at December 31, 2018. Under the renewed agreement, the line of credit is also secured by an investment account held by the Foundation, with a balance of \$14,687,709 at December 31, 2019. At December 31, 2019 and 2018, the outstanding balance on the line of credit was \$6,500,000 and \$3,675,000, respectively.

Cumulatively, the Finance Engine has gifted \$5,500,000 of proceeds from the line of credit to the Foundation and loaned \$1,000,000 to the Institute. This activity is eliminated in consolidation.

#### 11. MORTGAGE PAYABLE

Hammer Street Properties, LLC has a mortgage payable requiring monthly payments of \$2,827 including interest at 6.5% through March 2036. The balances outstanding on the mortgage at December 31, 2019 and 2018 were \$335,387 and \$347,090, respectively.

Scheduled maturities of the mortgage payable are as follows as of December 31, 2019:

| \$        | 12,188  |
|-----------|---------|
|           | 13,005  |
|           | 13,875  |
|           | 14,805  |
|           | 15,796  |
|           | 265,718 |
| <u>\$</u> | 335,387 |
|           | \$      |

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2019 AND 2018

#### 12. NET ASSETS

### Net Assets Without Donor Restrictions - Board Designated

Included in net assets without donor restrictions are funds which have been designated by the Board of Trustees related to the Foundation's investment in the Finance Engine. Board designated net assets have a balance of (\$2,528,720) and \$2,653,803 at December 31, 2019 and 2018, respectively.

#### **Net Assets With Donor Restrictions**

Net assets with donor restrictions are available for the following purposes or periods at December 31:

|  | <br>2019         | 2018 |            |  |
|--|------------------|------|------------|--|
| Time restricted Contributions receivable     | \$<br>97,482     | \$   | 183,428    |  |
| Purpose restricted                           |                  |      |            |  |
| Chapter specific funds and donor named funds | 17,134,312       |      | 16,659,229 |  |
| Ruth Lilly Fund (Laurel Hall Operating Fund) | <br>423,090      |      | 394,409    |  |
|  | <br>17,557,402   |      | 17,053,638 |  |
| Total time and purpose restricted            | 17,654,884       |      | 17,237,066 |  |
| Perpetual                                    |                  |      |            |  |
| Beneficial interest in perpetual trusts      | 454,982          |      | 398,590    |  |
| Endowment                                    |                  |      |            |  |
| Scholarships and grants                      | <br>927,584      |      | 868,823    |  |
| Total perpetual                              | <br>1,382,566    |      | 1,267,413  |  |
|  | \$<br>19,037,450 | \$   | 18,504,479 |  |

#### **Released From Restrictions**

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purposes or by appropriation by the Board of Trustees related to the following for the years ended December 31:

|                         | 2019 |           |    | 2018      |  |  |
|-------------------------|------|-----------|----|-----------|--|--|
| Scholarships and grants | \$   | 2,261,692 | \$ | 1,605,414 |  |  |
| Administrative fees     |      | 338,627   |    | 357,219   |  |  |
|                         | \$   | 2,600,319 | \$ | 1,962,633 |  |  |

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2019 AND 2018

#### 13. ENDOWMENT

The Foundation's endowment consists of donor-restricted funds. The donor-restricted endowment funds have been established to support scholarships and grants. As required by accounting principles generally accepted in the United States of America, net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

#### **Interpretation of Relevant Law**

The Foundation is subject to the State Prudent Management of Institutional Funds Act (SPMIFA) and, thus, classifies amounts in its donor-restricted endowment funds as net assets with donor restrictions because those net assets are time restricted until the Board of Trustees appropriates such amounts for expenditure. Those net assets also are subject to purpose restrictions that must be met before reclassifying those net assets to net assets without donor restrictions. The Board of Trustees has interpreted SPMIFA as not requiring the preservation of purchasing power of the original gift amount contributed to an endowment fund, unless a donor stipulates the contrary. As a result of the interpretation, when reviewing its donor-restricted endowment funds, the Foundation considers a fund to be underwater if the fair value of the fund is less than the sum of (a) the original value of initial and subsequent gift amounts donated to the fund and (b) any accumulations to the fund that are required to be maintained in perpetuity in accordance with the direction of the applicable donor gift instrument.

The Foundation has interpreted SPMIFA to permit spending from underwater funds in accordance with the prudent measure required under the law. Additionally, in accordance with SPMIFA, the Foundation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- 1) The duration and preservation of the fund
- 2) The purposes of the Foundation and the donor-restricted endowment fund
- 3) General economic conditions
- 4) The possible effect of inflation and deflation
- 5) The expected total return from income and the appreciation of investments
- 6) Other resources of the Foundation
- 7) The investment policies of the Foundation

#### **Underwater Endowment Funds**

From time to time, due to unfavorable market conditions, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or SPMIFA requires the Foundation to retain as a fund of perpetual duration. There were no such deficiencies at December 31, 2019 and 2018.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2019 AND 2018

### **Return Objectives and Risk Parameters**

The Foundation has adopted investment and spending policies for assets held for endowment that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Under this policy, as approved by the Board of Trustees, the endowment investments are invested in a manner that is intended to produce a total return which protects the purchasing power of the endowment investments and which allows spending under the terms of each endowment fund.

### Strategies Employed for Achieving Objectives

To satisfy its long-term rate-of-return objectives, the Foundation relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Foundation, as it relates to its endowment investments, targets a diversified asset allocation that places emphasis on equity and fixed income investments to achieve its long-term return objectives within prudent risk constraints.

### Spending Policy and How the Investment Objectives Relate to Spending Policy

The Foundation has a policy for its endowment funds of appropriating for distribution each year 5% of its endowment fund's previous year fund balance for scholarships and grants with the exception of endowed funds governed by fund specific gift agreements. Beginning January 1, 2020, the spending policy decreased to 4.5% of the endowment fund's rolling five year quarterly market value average. In establishing this policy, the Foundation considered the long-term expected return on its assets held for endowment. The Foundation's objective is to maintain the purchasing power of the endowment assets held in perpetuity as well as to provide additional real growth through new gifts and investment return.

The composition of endowment net assets is as follows at December 31:

|  | 2019                          |            |              |                    |       |                    |  |
|--|-------------------------------|------------|--------------|--------------------|-------|--------------------|--|
|  | Without Donor<br>Restrictions |            | W            | ith Donor          |       | _                  |  |
|  |                               |            | Restrictions |                    | Total |                    |  |
| Donor-restricted endowment funds Original donor-restricted gift amount and amounts required to be maintained in perpetuity by donor Accumulated investment gains | \$                            | -0-<br>-0- | \$           | 765,976<br>161,608 | \$    | 765,976<br>161,608 |  |
| -  | \$                            | -0-        | \$           | 927,584            | \$    | 927,584            |  |

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2019 AND 2018

|   | Without Donor<br>Restrictions |     | W            | ith Donor |       |         |
|---|-------------------------------|-----|--------------|-----------|-------|---------|
|   |                               |     | Restrictions |           | Total |         |
| Donor-restricted endowment funds Original donor-restricted gift amount and amounts required to be |                               |     |              |           |       |         |
| maintained in perpetuity by donor   | \$                            | -0- | \$           | 769,180   | \$    | 769,180 |
| Accumulated investment gains  |                               | -0- |              | 99,643    |       | 99,643  |
|   | \$                            | -0- | \$           | 868,823   | \$    | 868,823 |

The change in endowment net assets is as follows for the years ended December 31:

|                                   |               |           |    | 2019       |               |
|-----------------------------------|---------------|-----------|----|------------|---------------|
|                                   | Witho         | out Donor | W  | ith Donor  |               |
|                                   | Rest          | rictions  | Re | strictions | <br>Total     |
| Endowment net assets, beginning   |               |           |    |            |               |
| of year                           | \$            | -0-       | \$ | 868,823    | \$<br>868,823 |
| Contributions                     |               | -0-       |    | 1,409      | 1,409         |
| Investment return, net            |               | -0-       |    | 77,599     | 77,599        |
| Distributions                     |               | -0-       |    | (20,247)   | <br>(20,247)  |
| Endowment net assets, end of year | \$            | -0-       | \$ | 927,584    | \$<br>927,584 |
|                                   |               |           |    | 2018       |               |
|                                   | Without Donor |           | W  | ith Donor  |               |
|                                   | Rest          | rictions  | Re | strictions | <br>Total     |
| Endowment net assets, beginning   |               |           |    |            |               |
| of year                           | \$            | -0-       | \$ | 851,584    | \$<br>851,584 |
| Contributions                     |               | -0-       |    | 36,675     | 36,675        |
| Investment return, net            |               | -0-       |    | 4,140      | 4,140         |
| Distributions                     |               | -0-       |    | (23,576)   | <br>(23,576)  |
| Endowment net assets, end of year | \$            | -0-       | \$ | 868,823    | \$<br>868,823 |

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2019 AND 2018

#### 14. FAIR VALUE MEASUREMENTS

The framework for measuring fair value provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). The three levels of the fair value hierarchy are described as follows:

- Level 1 Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Foundation has the ability to access.
- Level 2 Inputs to the valuation methodology include quoted prices for similar assets or liabilities in active markets; quoted prices for identical or similar assets or liabilities in inactive markets; inputs other than quoted prices that are observable for the asset or liability; inputs that are derived principally from or corroborated by observable market data by correlation or other means. If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.
- Level 3 Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

Following is a description of the valuation methodologies used for assets and liabilities measured at fair value. There have been no changes in the methodologies used at December 31, 2019 and 2018.

- Money market mutual funds: Generally transact subscription and redemption activity at a \$1 stable net asset value (NAV), however, on a daily basis the funds are valued at their daily NAV calculated using the amortized cost of the securities held in the fund.
- *U.S. Treasury obligations*: Valued using pricing models maximizing the use of observable inputs for similar securities. This includes basing value on yields currently available on comparable securities of issuers with similar credit ratings.
- Equity securities: Valued at the closing price reported on the active market on which the individual securities are traded.
- Mutual funds: Valued at the daily closing price as reported by the fund. Mutual funds
  held by the Foundation are open-end mutual funds that are registered with the Securities
  and Exchange Commission. These funds are required to publish their daily NAV and to
  transact at that price. The mutual funds held by the Foundation are deemed to be
  actively traded.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2019 AND 2018

- Hedge fund: Valued at the NAV of units of the fund as provided by the external investment managers. The NAV is based on the fair value of the underlying investments held by the fund less its liabilities and is used as the practical expedient to fair value. Due to the nature of the investments held by the fund, changes in market conditions and the economic environment may significantly impact the NAV of the fund and, consequently, the fair value of the Foundation's interests in the fund. Although a secondary market exists for these investments, it is not active and individual transactions are typically not observable. When transactions do occur in this limited secondary market, they may occur at discounts to the reported NAV. It is therefore reasonably possible that if the Foundation were to sell these investments in the secondary market, a buyer may require a discount to the reported NAV, and the discount could be significant.
- Beneficial interest in perpetual trusts: The Foundation has an interest in two trusts. One is valued based on the estimated present value of the future cash flows of the interest. For the second, the fair value determination is based on the underlying assets, as reported by the trustee, held within the trust, substantially all of which are valued on a mark-to-market basis.

The preceding methods described may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, although the Foundation believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in different fair value measurements at the reporting date.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2019 AND 2018

The following tables segregate all financial assets measured at fair value into the most appropriate level within the fair value hierarchy as of December 31:

|   | 2019 |            |    |           |    |         |    |            |
|---|------|------------|----|-----------|----|---------|----|------------|
|   |      | Level 1    |    | Level 2   |    | Level 3 |    | Total      |
| Investments:                            |      |            |    |           |    |         |    |            |
| Money market mutual fund                | \$   | -0-        | \$ | 880,600   | \$ | -0-     | \$ | 880,600    |
| U.S. Treasury obligations               |      | -0-        |    | 687,164   |    | -0-     |    | 687,164    |
| Equity securities                       |      | 5,286      |    | -0-       |    | -0-     |    | 5,286      |
| Mutual funds                            |      |            |    |           |    |         |    |            |
| Equity                                  |      |            |    |           |    |         |    |            |
| Large value                             |      | 961,080    |    | -0-       |    | -0-     |    | 961,080    |
| Large blend                             |      | 3,329,760  |    | -0-       |    | -0-     |    | 3,329,760  |
| Mid cap                                 |      | 962,569    |    | -0-       |    | -0-     |    | 962,569    |
| Small cap                               |      | 3,555,300  |    | -0-       |    | -0-     |    | 3,555,300  |
| International                           |      | 1,117,351  |    | -0-       |    | -0-     |    | 1,117,351  |
| Domestic                                |      | 1,828,623  |    | -0-       |    | -0-     |    | 1,828,623  |
|   |      | 11,754,683 |    | -0-       |    | -0-     |    | 11,754,683 |
| Total investments in the                |      |            |    |           |    |         |    |            |
| fair value hierarchy                    | \$   | 11,759,969 | \$ | 1,567,764 | \$ | -0-     |    | 13,327,733 |
| Certificates of deposit                 |      |            |    |           |    |         |    | 2,228,118  |
| Hedge fund                              |      |            |    |           |    |         |    |            |
| Gas and oil royalty fund (a)            |      |            |    |           |    |         |    | 2,531,501  |
| Total investments                       |      |            |    |           |    |         | \$ | 18,087,352 |
| Beneficial interest in perpetual trusts | \$   | -0-        | \$ | -0-       | \$ | 454,982 | \$ | 454,982    |

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2019 AND 2018

|   | 2018 |           |    |           |    |         |    |            |
|---|------|-----------|----|-----------|----|---------|----|------------|
|   |      | Level 1   |    | Level 2   |    | Level 3 |    | Total      |
| Investments:                            |      |           |    |           |    |         |    |            |
| Money market mutual fund                | \$   | -0-       | \$ | 753,198   | \$ | -0-     | \$ | 753,198    |
| U.S. Treasury obligations               |      | -0-       |    | 657,397   |    | -0-     |    | 657,397    |
| Equity securities                       |      | 18,771    |    | -0-       |    | -0-     |    | 18,771     |
| Mutual funds                            |      |           |    |           |    |         |    |            |
| Equity                                  |      |           |    |           |    |         |    |            |
| Large cap                               |      | 1,958,945 |    | -0-       |    | -0-     |    | 1,958,945  |
| Large blend                             |      | 1,448,982 |    | -0-       |    | -0-     |    | 1,448,982  |
| Mid cap                                 |      | 766,887   |    | -0-       |    | -0-     |    | 766,887    |
| Small cap                               |      | 2,757,195 |    | -0-       |    | -0-     |    | 2,757,195  |
| International                           |      | 889,239   |    | -0-       |    | -0-     |    | 889,239    |
| Domestic                                |      | 1,507,034 |    | -0-       |    | -0-     |    | 1,507,034  |
|   |      | 9,328,282 |    | -0-       |    | -0-     |    | 9,328,282  |
| Total investments in the                |      |           |    |           |    |         |    | _          |
| fair value hierarchy                    | \$   | 9,347,053 | \$ | 1,410,595 | \$ | -0-     |    | 10,757,648 |
| Certificates of deposit                 |      |           |    |           |    |         |    | 1,769,322  |
| Hedge fund                              |      |           |    |           |    |         |    |            |
| Gas and oil royalty fund (a)            |      |           |    |           |    |         |    | 3,738,663  |
| Total investments                       |      |           |    |           |    |         | \$ | 16,265,633 |
| Beneficial interest in perpetual trusts | \$   | -0-       | \$ | -0-       | \$ | 398,590 | \$ | 398,590    |

<sup>(</sup>a) In accordance with FASB ASC Subtopic 820-10, certain investments that were measured at net asset value per share (or its equivalent) have not been classified in the fair value hierarchy. The fair value amounts present in this table are intended to permit reconciliation of the fair value hierarchy to the line items presented at fair value in the consolidated statements of financial position.

The Foundation's policy is to recognize transfers between levels as of the end of the reporting period. There were no significant transfers between levels at December 31, 2019 and 2018.

#### 15. LIQUIDITY AND AVAILABILITY OF RESOURCES

The Foundation receives significant contributions with donor restrictions to be used in accordance with the associated purpose restrictions. It also receives gifts to establish endowments that will exist in perpetuity; the income generated from such endowments is used to fund specific purposes. In addition, the Foundation receives significant support without donor restrictions that is available to fund general expenditures as well as program services costs.

The Foundation manages its cash available to meet general expenditures following three guiding principles:

- Operating within a prudent range of financial soundness and stability,
- Maintaining adequate liquid assets, and

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2019 AND 2018

Maintaining sufficient reserves to provide flexibility to respond to changing needs, as well
as to provide reasonable assurance that long-term grant commitments and obligations
under endowments with donor restrictions that support mission fulfillment will continue
to be met, ensuring the sustainability of the Foundation.

The following table reflects the Foundation's financial assets as of December 31, 2019 and 2018, reduced by amounts that are not available to meet general expenditures within one year of the consolidated statement of financial position date; that is, amounts that are without board designations or other restrictions limiting their use.

|  | 2019 |              | <br>2018        |
|--|------|--------------|-----------------|
| Cash   | \$   | 1,380,792    | \$<br>1,328,066 |
| Contributions receivable, net                  |      | 810,968      | 1,293,601       |
| Related party receivable                       |      | 14,938       | 64,488          |
| Notes receivable                               |      | 2,389,138    | 2,736,281       |
| Other receivables                              |      | 171,418      | 17,168          |
| Investments                                    |      | 18,087,352   | 16,265,633      |
| Cash surrender value of life insurance         |      | 189,082      | 2,516,619       |
| Beneficial interest in perpetual trusts        |      | 454,982      | <br>398,590     |
| Total financial assets                         |      | 23,498,670   | 24,620,446      |
| Cash surrender value of life insurance         |      | (189,082)    | (2,516,619)     |
| Board designated net assets                    |      | -0-          | (2,653,803)     |
| Net assets with donor restrictions             |      |              |                 |
| Time and purpose restricted                    |      | (17,654,884) | (17,237,066)    |
| Perpetual                                      |      | (1,382,566)  | <br>(1,267,413) |
| Total financial assets available to meet cash  |      |              |                 |
| needs for general expenditures within one year | \$   | 4,272,138    | \$<br>945,545   |

Net assets with donor restrictions are not available for general expenditure. As described in Note 13, the endowment funds have specific spending policies based on the balances of the endowment funds.

As part of the Foundation's liquidity management plan, amounts remain in investments until they are required to be transferred to the Foundation's operating bank account to meet operating expenses.

#### 16. RELATED PARTY TRANSACTIONS

The Foundation and the Phi Kappa Psi Fraternity, Inc. (the Fraternity) are related parties that are not financially interrelated organizations. Because the organizations have separate boards, funding, goals and objectives, the accounts of the Fraternity have not been consolidated with the Foundation in the accompanying financial statements.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2019 AND 2018

The significant transactions and balances between the affiliated and subsidiary organizations are as follows for the years ended December 31, 2019 and 2018.

During 2019 and 2018, the Foundation granted \$353,835 and \$342,880, respectively, to the Fraternity for educational purposes. Grants are paid when proper documentation is received and approved.

The Foundation and the Fraternity share office space in the national headquarters building owned by the Foundation and each is responsible for their proportionate share of certain operating costs.

The Foundation leases office space to the Fraternity under an agreement which began January 1, 2006 and was extended through December 31, 2026. The Foundation recognized rental income for the years ended December 31, 2019 and 2018 from the Fraternity of \$105,923 and \$104,462, respectively.

Future minimum lease payments due from the Fraternity under its lease agreement are as follows as of December 31, 2019:

| Year Ending  |               |
|--------------|---------------|
| December 31, |               |
| 2020         | \$<br>107,384 |
| 2021         | 108,844       |
| 2022         | 110,305       |
| 2023         | 111,766       |
| 2024         | 113,227       |
| Thereafter   | <br>114,687   |
|              | \$<br>666,213 |

The Fraternity reimbursed the Foundation \$107,090 and \$110,132 during the years ended December 31, 2019 and 2018, respectively, for its proportionate share of personnel costs, janitorial services, voice and data usage, IT services, and other operating expenses.

Accounts receivable of \$14,938 and \$64,488 are due from the Fraternity at December 31, 2019 and 2018, respectively.

The Finance Engine is owner and beneficiary of a \$33,000,000 life insurance policy on a board trustee. The policy and gift agreement provide that the proceeds are to be disbursed as follows: \$6 million to the Institute, \$2 million among all existing Foundation Chapter Scholarship Funds, \$2 million for educational spaces within Phi Kappa Psi facilities, \$9.9 million retained by the Finance Engine and the remaining \$13.1 million to the unrestricted funds of the Foundation. The policy required annual premium payments of approximately \$1,200,000 through 2016, which were generated from earnings on the Caritas investment. At December 31, 2019 and 2018, the policy had a cash surrender value of \$61,020 and \$2,387,062, respectively that is included in cash surrender value of life insurance on the consolidated statements of financial position.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2019 AND 2018

The Finance Engine is also the owner and beneficiary of a \$23,000,000 life insurance policy on two board trustees (one of whom passed away in 2017). The policy and gift agreement provide that the proceeds are to be disbursed as follows: \$3 million to a named beneficiary, \$6.9 million retained by the Finance Engine and the remaining \$13.1 million to the unrestricted funds of the Foundation. The policy, according to the current in-force illustration, requires fluctuating annual premium payments of \$650,000 to \$2,200,000. The policy had no cash surrender value at December 31, 2019 and 2018.

#### 17. RETIREMENT PLAN

The Foundation offers a 401(k) retirement plan for all eligible employees who have satisfied the conditions for participation. Employee contributions may be made to the plan up to IRS limits. The Foundation matches employee contributions 100% up to 6% of pay and also offers discretionary profit-sharing contributions. The Foundation's contributions for 2019 and 2018 were \$58,446 and \$47,377, respectively.

#### 18. OPERATING LEASES

The Foundation leases equipment and software under operating leases with expiration dates ranging from May 2021 to January 2023. The Foundation leases various vehicles under operating leases with expiration dates ranging from May 2021 to June 2022. Total lease expense aggregated \$56,538 for 2019.

Future minimum lease payments are as follows for the years ending December 31:

| Year Ending  |              |
|--------------|--------------|
| December 31, |              |
| 2020         | \$<br>48,001 |
| 2021         | 31,815       |
| 2022         | 15,290       |
| 2023         | <br>853      |
|              | \$<br>95,959 |
|              |              |

#### 19. INCOME TAXES

The Foundation is partially exempt from income taxes under Section 501(c)(3) of the U.S. Internal Revenue Code and similar state law. However, income generated from certain activities not directly related to the Foundation's tax-exempt purposes is subject to taxation as unrelated business income. In 2019 and 2018, the Foundation had investment income that is subject to federal and state income tax. The Foundation is not considered a private foundation as defined in Section 509(a) of the Internal Revenue Code.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2019 AND 2018

Deferred income taxes arise from temporary differences between the tax bases of assets and liabilities and their reported amounts in the consolidated financial statements. The principal temporary difference relate to unrealized gains and losses on debt-financed investments.

Income tax expense is as follows for the years ended December 31:

|              | <br>2019      | 2018 |           |  |
|--------------|---------------|------|-----------|--|
|              |               |      |           |  |
| Federal      | \$<br>19,422  | \$   | 52,927    |  |
| State        | <br>3,455     |      | 11,237    |  |
|              | 22,877        |      | 64,164    |  |
| Deferred tax | <br>95,550    |      | (322,400) |  |
|              | \$<br>118,427 | \$   | (258,236) |  |

#### **20. RISKS AND UNCERTAINTIES**

The Foundation's investments (Note 6) and beneficial interest in perpetual trusts (Note 9) are exposed to various risks such as interest rate, market and credit. Due to the level of risk associated with these assets and the level of uncertainty related to changes in the value, it is at least reasonably possible that changes in the various risk factors will occur in the near term that could materially affect the amounts reported in the accompanying consolidated financial statements.

#### 21. CONTINGENCIES

Various claims could arise against the Foundation in the normal course of business. However, management believes their insurance coverage is sufficient to pay liabilities, if any. No amounts related to legal issues, litigation or contingencies were recorded in these consolidated financial statements.

#### 22. CONCENTRATIONS

The Foundation maintains cash in an interest-bearing account which regularly exceeds federally insured limits. The Foundation has not experienced any losses in such account and believes it is not exposed to any significant credit risk on cash.

At December 31, 2019, two donors made up 22% of gross contributions receivable with individual percentages of 11% each.

At December 31, 2019, three borrowers represent 84% of notes receivable, with individual percentages ranging from 10% to 41%.

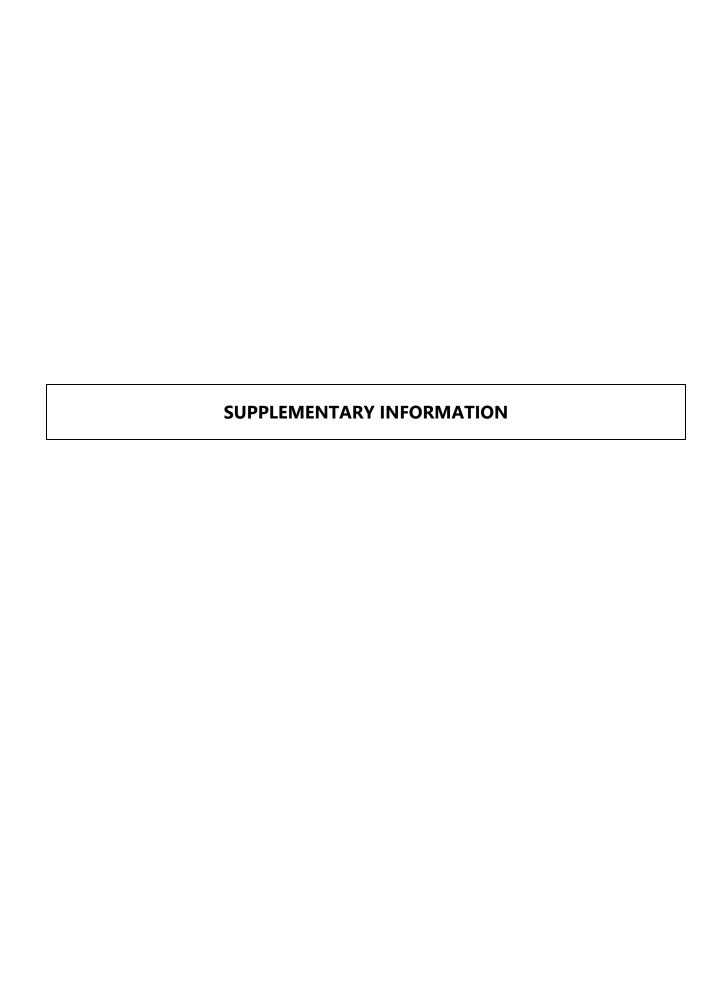
# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2019 AND 2018

The Foundation's investments (Note 6) are held with one investment manager. The Foundation has not experienced any credit losses in its accounts and believes it is not exposed to any significant credit risk. At December 31, 2019, two mutual funds represent 27% of total investments, with individual percentages of 13% and 14%. At December 31, 2019 and 2018, the Caritas Royalties Fund investment (Note 16) represents 14% and 23%, respectively, of total investments.

#### 23. SUBSEQUENT EVENTS

In March 2020, the World Health Organization declared Coronavirus (COVID-19) a pandemic. The continued spread of COVID-19, or any similar outbreaks in the future, may adversely impact the local, regional, national and global economies. The extent to which COVID-19 impacts the Foundation's operating results is dependent on the breadth and duration of the pandemic and could be affected by other factors management is not currently able to predict. Potential impacts include, but are not limited to, additional costs for responding to COVID-19, shortages of personnel, shortages of supplies, delays, loss of, or reduction to revenues, contributions and funding, and investment portfolio declines. Management believes the Foundation is taking appropriate actions to respond to the pandemic; however, the full impact is unknown and cannot be reasonably estimated at the date the consolidated financial statements were available to be issued.

In April 2020, the Foundation received a low interest loan in the amount of \$232,854 under the Paycheck Protection Program (PPP) administered by the U.S. Small Business Administration. The PPP loan is unsecured, bears interest at 1% and funds advanced under the program are subject to forgiveness, if certain criteria are met, with the remaining balance repayable up to five years after disbursement. The PPP loan may be forgivable to the extent that employers incur and spend the funds on qualified expenditures, which include payroll, employee health insurance, rent, utilities and interest costs during the covered period as defined by the PPP guidance. In addition, employers must maintain specified employment and wage levels during the pandemic, and submit adequate documentation of such expenditures to qualify for loan forgiveness.



|  | <br>2019  | <br>2018    |
|--|-----------|-------------|
| Alabama Alpha Chapter Leadership Fund                      | \$<br>192 | \$<br>1,270 |
| Alabama Alpha Chapter Scholarship Fund                     | 24,608    | 22,252      |
| Alabama Beta Chapter Leadership Fund                       | 591       | 444         |
| Alabama Beta Chapter Scholarship Fund                      | 1,865     | 1,674       |
| Alabama Gamma Chapter Leadership Fund                      | 481       | 431         |
| Alabama Gamma Chapter Scholarship Fund                     | 19        | 17          |
| Arkansas Alumni Association Chapter Scholarship Fund       | 31,349    | 18,937      |
| Arizona Alpha Chapter Scholarship Fund                     | 268,088   | 252,537     |
| Arizona Alpha Chapter Leadership Fund                      | 274       | 42          |
| Arizona Beta Chapter Leadership Fund                       | 577       | 517         |
| Arizona Beta (Judd H. Shulak) Scholarship Fund             | 42,660    | 40,130      |
| California Beta Chapter Leadership Fund                    | 9,197     | 8,252       |
| California Beta Endowed Chapter Leadership Fund            | 38,364    | 35,204      |
| California Beta Chapter Scholarship Fund                   | 75,995    | 71,356      |
| California Delta Chapter Scholarship Fund                  | 1,804,123 | 1,685,097   |
| California Delta Chapter Leadership Fund                   | 5,489     | 4,925       |
| California Delta (Benton H. Lamson) Scholarship Fund       | 37,588    | 33,725      |
| California Delta (Brensike - McMahan) Scholarship Fund     | 28,557    | 25,200      |
| California Delta Chapter House Operating Fund              | 45,093    | -0-         |
| California Epsilon Chapter Leadership Fund                 | 597       | 131         |
| California Epsilon Chapter Scholarship Fund                | 1,347,989 | 1,280,361   |
| California Epsilon Chapter Housing Fund                    | 367,412   | 743,911     |
| California Epsilon (Scott C. Thomas) Scholarship Fund      | 40,056    | 37,948      |
| California Epsilon (James L. Tigner Jr.) Scholarship Fund  | 187,325   | 178,116     |
| California Epsilon (James N. Harger) Engineering Sch. Fund | 25,948    | -0-         |
| California Eta Chapter Leadership Fund                     | 273       | 215         |
| California Eta Chapter Scholarship Fund                    | 40,944    | 38,453      |
| California Gamma Chapter Leadership Fund                   | 6,172     | 4,738       |
| California Gamma Chapter Scholarship Fund                  | 71,923    | 68,206      |
| California Gamma Chapter Housing Fund                      | 22,251    | 64,782      |
| California lota Chapter Leadership Fund                    | 355       | 232         |
| California Iota Chapter Scholarship Fund                   | 17,078    | 15,323      |
| California Kappa (J. Robert Meserve) Scholarship Fund      | 24,375    | 23,062      |
| California Kappa Chapter Housing Fund                      | 41,160    | 41,674      |
| California Kappa Chapter Leadership Fund                   | 412       | 178         |
| California Lambda Chapter Leadership Fund                  | 459       | 210         |
| California Lambda (Robert W. Bailey) Scholarship Fund      | 291,415   | 285,613     |
| California Mu Chapter Leadership Fund                      | 19        | 17          |
| California Mu Chapter Scholarship Fund                     | 5,451     | 4,891       |
|  |           |             |

|  | 2019    | 2018    |
|--|---------|---------|
| California Nu Chapter Scholarship Fund                       | 26,726  | 25,354  |
| California Theta Chapter Leadership Fund                     | 2,144   | 1,317   |
| California Theta Chapter Scholarship Fund                    | 9,774   | 8,015   |
| California Xi Chapter Leadership Fund                        | 2,036   | 3,748   |
| California Xi Chapter Scholarship Fund                       | 7,775   | 6,976   |
| California Zeta Chapter Scholarship Fund                     | 1,080   | 969     |
| Colorado Alpha Chapter Leadership Fund                       | 207     | 67      |
| Colorado Alpha Chapter Scholarship Fund                      | 115,533 | 109,916 |
| District of Columbia Alpha Chapter Scholarship Fund          | 3,739   | 3,354   |
| District of Columbia Alpha Chapter Leadership Fund           | 338     | 219     |
| Delaware Alpha Chapter Leadership Fund                       | 59      | 53      |
| Delaware Alpha Chapter Scholarship Fund                      | 5,662   | 5,080   |
| Florida Alpha Chapter Leadership Fund                        | 639     | 138     |
| Florida Alpha (Robert "Bob" L. Foss) Scholarship Fund        | 8,122   | 6,851   |
| Florida Beta Chapter Scholarship Fund                        | 171     | 153     |
| Georgia Alpha Chapter Scholarship Fund                       | 11,249  | 10,590  |
| Georgia Alpha Chapter Leadership Fund                        | 225     | -0-     |
| Georgia Alpha Chapter Housing Fund                           | 911     | 5,889   |
| Georgia Beta Chapter Leadership Fund                         | 608     | 344     |
| Georgia Beta Chapter Scholarship Fund                        | 21,770  | 19,640  |
| Houston Alumni Association Chapter Scholarship Fund          | 21,362  | 19,441  |
| Iowa Alpha Chapter Leadership Fund                           | 850     | 509     |
| Iowa Alpha Chapter Scholarship Fund                          | 67,830  | 60,945  |
| Iowa Alpha (Michael D. Junker) Scholarship Fund              | 33,082  | 28,754  |
| Iowa Beta Chapter Leadership Fund                            | 1,689   | 1,367   |
| Iowa Beta Chapter Scholarship Fund                           | 66,469  | 58,829  |
| Iowa Beta Chapter House Operating Fund                       | 36,117  | 90,567  |
| Iowa Beta (Bill & Lindy Good) Chapter Scholarship Fund       | 109,529 | 95,879  |
| Iowa Beta (Paul T. Troupe) Emerging Leaders Scholarship Fund | 39,720  | -0-     |
| Illinois Alpha Chapter Leadership Fund                       | 1,047   | 750     |
| Illinois Alpha Chapter Scholarship Fund                      | 24,616  | 23,341  |
| Illinois Beta Chapter Scholarship Fund                       | 29,134  | 27,746  |
| Illinois Delta (Stephen W. Acheson) Scholarship Fund         | 49,882  | 46,667  |
| Illinois Delta (C.F. "Dab" Williams) Scholarship Fund        | 86,875  | 82,375  |
| Illinois Delta Chapter Housing Fund                          | 50,827  | 136,093 |
| Illinois Delta Chapter Leadership Fund                       | 635     | 358     |
| Illinois Epsilon Chapter Leadership Fund                     | 173     | 155     |
| Illinois Epsilon Chapter Scholarship Fund                    | 44,190  | 39,437  |
| Illinois Eta Chapter Leadership Fund                         | 221     | 198     |
| Illinois Eta Chapter Scholarship Fund                        | 15,147  | 14,345  |

| Illinois Iota Chapter Leadership Fund Illinois Iota Chapter Scholarship Fund | 43      | 20        |
|--|---------|-----------|
| ·  |         | 39        |
| ·  | 4,389   | 3,938     |
| Illinois Theta Chapter Scholarship Fund                                      | 19,221  | 16,816    |
| Illinois Theta Chapter Leadership Fund                                       | 101     | 91        |
| Illinois Zeta Chapter Leadership Fund  | 877     | 356       |
| Illinois Zeta (Carlos Navarro) Chapter Scholarship Fund                      | 53,381  | 47,532    |
| Indiana Alpha Chapter Leadership Fund  | 1,387   | 585       |
| Indiana Alpha Chapter Scholarship Fund                                       | 210,706 | 190,944   |
| Indiana Alpha Chapter Housing Fund   | 192,927 | 171,532   |
| Indiana Alpha (Mom Brown) Chapter House Operating Fund                       | 603     | -0-       |
| Indiana Beta Chapter Leadership Fund   | 1,910   | 83        |
| Indiana Beta Chapter Scholarship Fund  | 122,379 | 116,025   |
| Indiana Beta Chapter Housing Fund  | 54,901  | 56,705    |
| Indiana Beta (Bradley L. Henninger) Scholarship Fund                         | 105,393 | 94,579    |
| Indiana Beta (Reach For Excellence) Grant Fund                               | 21,290  | 19,102    |
| Indiana Beta (William E. Young Trust) Scholarship Fund                       | 13,982  | 13,590    |
| Indiana Delta Chapter Leadership Fund  | 20,684  | 18,100    |
| Indiana Delta Chapter Scholarship Fund                                       | 174,033 | 159,854   |
| Indiana Delta Chapter House Operating Fund                                   | 42,055  | 112,401   |
| Indiana Epsilon Chapter Leadership Fund                                      | 19,139  | 18,170    |
| Indiana Epsilon Chapter Scholarship Fund                                     | 131,508 | 127,786   |
| Indiana Epsilon Chapter Housing Fund   | 958,045 | 1,276,551 |
| Indiana Epsilon (Donald V. Fites) Mentor Scholarship Fund                    | 67,623  | 60,674    |
| Indiana Eta Chapter Leadership Fund  | 262     | 205       |
| Indiana Eta Chapter Scholarship Fund   | 17,378  | 15,858    |
| Indiana Gamma Chapter Leadership Fund  | 1,743   | 721       |
| Indiana Gamma (Edward H. Knight) Scholarship Fund                            | 56,331  | 50,462    |
| Indiana lota Chapter Leadership Fund   | 630     | 491       |
| Indiana lota Chapter Scholarship Fund  | 2,020   | 1,556     |
| Indiana Theta Chapter Leadership Fund  | 583     | 523       |
| Indiana Theta Chapter Scholarship Fund                                       | 6,819   | 6,054     |
| Indiana Zeta Chapter Leadership Fund   | 565     | 507       |
| Indiana Zeta Chapter Scholarship Fund  | 70,109  | 62,477    |
| Kansas Alpha Chapter Scholarship Fund  | 16,025  | 14,378    |
| Kansas Alpha Chapter Leadership Fund   | 706     | 611       |
| Kansas Alpha (Riley) Scholarship Fund  | 23,544  | 21,125    |
| Kentucky Beta Chapter Leadership Fund  | 51      | 46        |
| Kentucky Beta Chapter Scholarship Fund                                       | 37,080  | 33,269    |
| Louisiana Alpha Chapter Leadership Fund                                      | 1,109   | 667       |

|   | 2019    | 2018    |
|---|---------|---------|
| Louisiana Alpha Chapter Scholarship Fund                    | 37,902  | 32,988  |
| Louisiana Alpha Chapter Housing Fund                        | 116,534 | 187,724 |
| Louisiana Alpha Chapter Fellowship Fund                     | 39,263  | 60,861  |
| Louisiana Beta Chapter Leadership Fund                      | 85      | 843     |
| Louisiana Beta Chapter Scholarship Fund                     | 23,880  | 22,435  |
| Louisiana Gamma Chapter Leadership Fund                     | 444     | 398     |
| Louisiana Gamma Chapter Scholarship Fund                    | 17,194  | 15,427  |
| Massachusetts Beta Chapter Leadership Fund                  | 71      | 63      |
| Massachusetts Beta Chapter Scholarship Fund                 | 23,631  | 21,032  |
| Maryland Alpha Chapter Leadership Fund                      | 334     | 256     |
| Maryland Alpha Chapter Scholarship Fund                     | 441,698 | 424,978 |
| Maryland Delta Chapter Scholarship Fund                     | 94      | -0-     |
| Maryland Gamma Chapter Leadership Fund                      | 93      | 84      |
| Maryland Gamma Chapter Scholarship Fund                     | 5,045   | 4,527   |
| Michigan Alpha Chapter Housing Fund                         | -0-     | 29,536  |
| Michigan Alpha Chapter House Operating Fund                 | 34,250  | -0-     |
| Michigan Alpha Chapter Leadership Fund                      | 1,204   | 45      |
| Michigan Alpha (Michael R. Etzioni) Scholarship Fund        | 28,700  | -0-     |
| Michigan Alpha (Wolverine) Scholarship Fund                 | 64,710  | 57,608  |
| Michigan Alpha Chapter Leadership Fund                      | -0-     | 67      |
| Michigan Beta Chapter Leadership Fund                       | 2,345   | 1,848   |
| Michigan Beta Chapter Scholarship Fund                      | 67,511  | 65,221  |
| Michigan Beta (Charles & Estelle Williams) Scholarship Fund | 369,334 | 352,393 |
| Minnesota Beta Chapter Leadership Fund                      | 4,488   | 5,441   |
| Minnesota Beta Chapter Scholarship Fund                     | 340,920 | 315,808 |
| Minnesota Delta Chapter Leadership Fund                     | 1,663   | 1,184   |
| Minnesota Delta Chapter Scholarship Fund                    | 20,949  | 17,392  |
| Minnesota Gamma Chapter Leadership Fund                     | 449     | 397     |
| Minnesota Gamma Chapter Scholarship Fund                    | 10,086  | 9,050   |
| Missouri Alpha Chapter Leadership Fund                      | 497     | 3,060   |
| Missouri Alpha Chapter Scholarship Fund                     | 180,043 | 165,051 |
| Mississippi Alpha Chapter Scholarship Fund                  | 14,831  | 13,307  |
| Mississippi Alpha (Christopher J. Grimaud) Scholarship Fund | 28,356  | 26,855  |
| Mississippi Alpha Chapter Leadership Fund                   | 76      | -0-     |
| North Carolina Alpha Chapter Scholarship Fund               | 31,594  | 29,050  |
| North Carolina Beta Chapter Leadership Fund                 | 513     | 246     |
| North Carolina Beta Chapter Scholarship Fund                | 11,170  | 10,023  |
| Nebraska Alpha Chapter Scholarship Fund                     | 31,763  | 28,499  |
| Nebraska Alpha (Dan Cook) Fellowship Fund                   | 42,462  | 37,294  |
| Nebraska Alpha (Robert E. Hamilton) Scholarship Fund        | 40,034  | 37,646  |

|  | 2019      | 2018    |
|--|-----------|---------|
| Nebraska Alpha (Walter & Virginia Henrion) Fellowship Fund | 84,932    | 80,880  |
| Nebraska Alpha (Western Nebraska) Scholarship Fund         | 16,637    | 15,623  |
| Nebraska Beta Chapter Leadership Fund                      | 19        | 18      |
| Nebraska Beta (Theodore J. Urban) Scholarship Fund         | 23,373    | 20,971  |
| New Jersey Alpha Chapter Scholarship Fund                  | 399       | 358     |
| New Jersey Beta Chapter Scholarship Fund                   | 6,988     | 6,851   |
| New Jersey Beta Chapter Leadership Fund                    | 387       | 366     |
| New Jersey Delta Chapter Leadership Fund                   | 103       | 93      |
| New Jersey Delta (Member Excellence) Scholarship Fund      | 14,694    | 12,650  |
| New Jersey Epsilon Chapter Leadership Fund                 | 376       | 320     |
| New Jersey Epsilon Chapter Scholarship Fund                | 19,531    | 16,987  |
| New Jersey Gamma Chapter Leadership Fund                   | 492       | 440     |
| New Jersey Gamma Chapter Scholarship Fund                  | 5,543     | 5,238   |
| New Mexico Alpha Chapter Scholarship Fund                  | 2,080     | 1,866   |
| New York Alpha Chapter Leadership Fund                     | 119       | 125     |
| New York Alpha Chapter Scholarship Fund                    | 74,256    | 70,388  |
| New York Beta Chapter Leadership Fund                      | 858       | 700     |
| New York Beta Chapter Scholarship Fund                     | 14,041    | 12,587  |
| New York Beta (Hunter Brooks Watson) Scholarship Fund      | 88,665    | 84,574  |
| New York Epsilon Chapter Scholarship Fund                  | 338       | 303     |
| New York Eta Chapter Leadership Fund                       | 1,217     | 847     |
| New York Eta Chapter Scholarship Fund                      | 46,285    | 42,071  |
| New York lota Chapter Leadership Fund                      | 53        | 26      |
| New York lota Chapter Scholarship Fund                     | 2,236     | 2,006   |
| New York Kappa Chapter Leadership Fund                     | 221       | 198     |
| New York Kappa Chapter Scholarship Fund                    | 51,732    | 46,416  |
| New York Theta (Brian D. Bauer) Scholarship Fund           | 29,343    | 27,317  |
| New York Theta Chapter Scholarship Fund                    | 80,352    | 76,749  |
| New York Theta Chapter Leadership Fund                     | 145       | 26      |
| Ohio Alpha Chapter Leadership Fund                         | 142       | 127     |
| Ohio Alpha Chapter Scholarship Fund                        | 35,769    | 32,094  |
| Ohio Beta Chapter Leadership Fund                          | 1,119     | 329     |
| Ohio Beta Chapter Scholarship Fund                         | 291,701   | 282,687 |
| Ohio Delta (Norman "Norm" M. Spain) Scholarship Fund       | 37,421    | 35,209  |
| Ohio Delta (J. Gilbert Reese) Chapter Scholarship Fund     | 819,671   | 768,276 |
| Ohio Delta (William "Mil" M. Batten) Scholarship Fund      | 37,533    | 35,305  |
| Ohio Delta (Howard L. Hamilton) Scholarship Fund           | 56,046    | 51,863  |
| Ohio Delta (Manning D. Webster) Scholarship Fund           | 52,175    | 49,015  |
| Ohio Delta (Honors Lodge) Chapter House Operating Fund     | 3,103     | 2,759   |
| Ohio Delta (George S. Frost) Scholarship Fund              | 1,049,978 | 945,273 |

|   | 2019    | 2018    |
|---|---------|---------|
| Ohio Delta Chapter Leadership Fund                      | 43,158  | 40,413  |
| Ohio Delta (Chapter House) Chapter House Operating Fund | 5,938   | 47,045  |
| Ohio Epsilon Chapter Leadership Fund                    | 3,569   | 4,703   |
| Ohio Epsilon Endowed Chapter Leadership Fund            | 40,655  | 34,674  |
| Ohio Epsilon Chapter Scholarship Fund                   | 183,354 | 172,965 |
| Ohio Epsilon (Medical Education) Scholarship Fund       | 2,525   | 1,447   |
| Ohio Eta Chapter Leadership Fund                        | 798     | 529     |
| Ohio Eta Chapter Scholarship Fund                       | 11,580  | 10,976  |
| Ohio lota Chapter Leadership Fund                       | 253     | 227     |
| Ohio lota Chapter Scholarship Fund                      | 2,902   | 10,270  |
| Ohio Kappa Chapter Scholarship Fund                     | 73      | 66      |
| Ohio Kappa Chapter Leadership Fund                      | 51      | 46      |
| Ohio Lambda Chapter Scholarship Fund                    | 62,476  | 56,056  |
| Ohio Lambda Chapter Leadership Fund                     | 32      | 22      |
| Ohio Lambda Chapter Housing Fund                        | 44,550  | 29,657  |
| Ohio Lambda Chapter House Operating Fund                | 344     | 306     |
| Ohio Lambda Leadership Character Strengthening Fund     | 72,906  | 67,703  |
| Ohio Mu Chapter Leadership Fund                         | 154     | 137     |
| Ohio Mu Chapter Scholarship Fund                        | 59,088  | 56,034  |
| Ohio Nu Chapter Leadership Fund                         | 130     | 117     |
| Ohio Nu Chapter Scholarship Fund                        | 2,672   | 2,397   |
| Ohio Nu Chapter Housing Fund                            | 6,013   | 5,861   |
| Ohio Omicron Chapter Leadership Fund                    | 265     | 238     |
| Ohio Omicron Chapter Scholarship Fund                   | 2,164   | 1,736   |
| Ohio Theta Chapter Leadership Fund                      | 9,132   | 10,195  |
| Ohio Theta Chapter Scholarship Fund                     | 12,550  | 12,295  |
| Ohio Theta (Helen B. Smith) Scholarship Fund            | 10,172  | 9,362   |
| Ohio Theta (Jerry & Terrie Dunlap) Scholarship Fund     | 26,866  | 24,013  |
| Ohio Xi Chapter Leadership Fund                         | 100     | 90      |
| Ohio Xi Chapter Scholarship Fund                        | 18,538  | 16,375  |
| Ohio Zeta Chapter Leadership Fund                       | 547     | 400     |
| Ohio Zeta Chapter Scholarship Fund                      | 35,667  | 31,715  |
| Oklahoma Alpha Chapter Leadership Fund                  | 15,205  | 437     |
| Oklahoma Alpha Chapter Scholarship Fund                 | 32,327  | 29,183  |
| Oklahoma Alpha (Wittrock) Scholarship Fund              | 13,884  | 11,942  |
| Oklahoma Beta Chapter Scholarship Fund                  | 579     | 520     |
| Oregon Alpha Chapter Leadership Fund                    | 497     | 446     |
| Oregon Alpha Chapter Scholarship Fund                   | 26,198  | 23,506  |
| Oregon Alpha (Maurice O'Callaghan) Scholarship Fund     | 23,891  | 21,336  |
| Oregon Alpha (Hugh B. Oliphant) Scholarship Fund        | 44,684  | 39,893  |

|  | 2019    | 2018    |
|--|---------|---------|
| Oregon Alpha (Maurice "Mo" J. Warnock) Scholarship Fund    | 84,731  | 76,179  |
| Oregon Beta Chapter Leadership Fund                        | 403     | 764     |
| Oregon Beta Chapter Scholarship Fund                       | 190,809 | 178,295 |
| Oregon Beta Chapter Housing Fund                           | 5,563   | 6,534   |
| Pennsylvania Alpha Chapter Leadership Fund                 | 113     | 534     |
| Pennsylvania Alpha Chapter Scholarship Fund                | 9,081   | 7,926   |
| Pennsylvania Beta Chapter Leadership Fund                  | 329     | 209     |
| Pennsylvania Beta Chapter Scholarship Fund                 | 53,456  | 50,326  |
| Pennsylvania Epsilon Chapter Leadership Fund               | 425     | 291     |
| Pennsylvania Epsilon Chapter Scholarship Fund              | 87,099  | 82,984  |
| Pennsylvania Eta Chapter Leadership Fund                   | 1,542   | 859     |
| Pennsylvania Eta Chapter Scholarship Fund                  | 28,197  | 24,593  |
| Pennsylvania Gamma Chapter Scholarship Fund                | 58,888  | 52,837  |
| Pennsylvania lota Chapter Leadership Fund                  | 510     | 438     |
| Pennsylvania lota Chapter Scholarship Fund                 | 42,311  | 39,723  |
| Pennsylvania Iota (Correia) Scholarship Fund               | 29,695  | 24,682  |
| Pennsylvania Lambda Chapter Leadership Fund                | 1,411   | 558     |
| Pennsylvania Lambda Chapter Scholarship Fund               | 29,897  | 28,302  |
| Pennsylvania Lambda Chapter Housing Fund                   | -0-     | 170,601 |
| Pennsylvania Lambda Chapter House Operating Fund           | 156,464 | -0-     |
| Pennsylvania Nu Chapter Leadership Fund                    | 45      | 130     |
| Pennsylvania Nu Chapter Scholarship Fund                   | 32,935  | 30,802  |
| Pennsylvania Phi Chapter Leadership Fund                   | 331     | 297     |
| Pennsylvania Phi Chapter Scholarship Fund                  | 4,594   | 4,122   |
| Pennsylvania Pi Chapter Scholarship Fund                   | 166     | 149     |
| Pennsylvania Rho Chapter Leadership Fund                   | 299     | 269     |
| Pennsylvania Rho Chapter Scholarship Fund                  | 8,183   | 7,342   |
| Pennsylvania Sigma Chapter Scholarship Fund                | 4,125   | 3,701   |
| Pennsylvania Tau Chapter Scholarship Fund                  | 1,861   | 1,670   |
| Pennsylvania Theta Chapter Leadership Fund                 | 2,906   | 2,850   |
| Pennsylvania Theta Chapter Scholarship Fund                | 376,077 | 351,393 |
| Pennsylvania Theta Chapter House Operating Fund            | 166,713 | 135,955 |
| Pennsylvania Theta Endowed Chapter Leadership Fund         | 71,532  | 61,252  |
| Pennsylvania Upsilon Chapter Leadership Fund               | 313     | 281     |
| Pennsylvania Upsilon Chapter Scholarship Fund              | 6,657   | 5,973   |
| Pennsylvania Xi Chapter Leadership Fund                    | 498     | 447     |
| Pennsylvania Xi Chapter Scholarship Fund                   | 1,893   | 1,698   |
| Pennsylvania Zeta Chapter Scholarship Fund                 | 2,238   | 2,008   |
| Rhode Island Alpha Chapter Scholarship Fund                | 32,019  | 30,436  |
| Rhode Island Alpha (Clayton C. Dovey III) Scholarship Fund | 1,906   | 1,710   |

|   | 2019    | 2018    |
|---|---------|---------|
| Rhode Island Beta Chapter Leadership Fund                   | 386     | 346     |
| Rhode Island Beta Chapter Scholarship Fund                  | 116,440 | 110,291 |
| Tennessee Delta (Graham G. Stone Memorial) Scholarship Fund | 21,220  | 18,722  |
| Tennessee Delta Endowed Chapter Leadership Fund             | 27,000  | -0-     |
| Tennessee Delta Chapter Housing Fund                        | 41,282  | 42,748  |
| Tennessee Delta Chapter Leadership Fund                     | 4,924   | 4,193   |
| Tennessee Delta Chapter House Operating Fund                | 992     | 882     |
| Tennessee Epsilon Chapter Leadership Fund                   | 214     | 151     |
| Tennessee Epsilon Chapter Scholarship Fund                  | 52,465  | 49,699  |
| Texas Alpha (Centennial) Scholarship Fund                   | 268,040 | 255,146 |
| Texas Alpha (Derrick A. Eakin Memorial) Scholarship Fund    | 16,839  | 15,962  |
| Texas Alpha (Longview) Scholarship Fund                     | 95,701  | 90,776  |
| Texas Alpha (St. Tacky) Scholarship Fund                    | 68,500  | 65,189  |
| Texas Alpha (Paul A. Cox Memorial) Scholarship Fund         | 15,457  | 14,651  |
| Texas Alpha Chapter Leadership Fund                         | 1,116   | 887     |
| Texas Beta (Bill Collins) Scholarship Fund                  | 124,573 | 118,663 |
| Texas Beta Chapter Leadership Fund                          | 618     | 311     |
| Texas Delta Chapter Scholarship Fund                        | 2,487   | 2,232   |
| Texas Epsilon Chapter Leadership Fund                       | 48      | 43      |
| Texas Epsilon Chapter Scholarship Fund                      | 11,372  | 10,536  |
| Texas Gamma Chapter Leadership Fund                         | 91      | 81      |
| Texas Gamma Chapter Scholarship Fund                        | 10,670  | 9,573   |
| Texas Gamma Chapter Housing Fund                            | 19,457  | 17,300  |
| Texas Zeta Chapter Leadership Fund                          | 284     | 254     |
| Texas Zeta Chapter Scholarship Fund                         | 7,272   | 6,525   |
| Virginia Alpha Chapter Scholarship Fund                     | 8,301   | 7,448   |
| Virginia Alpha Chapter Leadership Fund                      | 340     | 270     |
| Virginia Beta (George S. Lantzas) Scholarship Fund          | 60,299  | 56,720  |
| Virginia Beta (C. Stephen Leonard) Scholarship Fund         | 119,450 | 113,241 |
| Virginia Beta (Jerry Nelson) Mentor Scholarship Fund        | 80,192  | 71,951  |
| Virginia Beta Chapter Leadership Fund                       | 4,841   | -0-     |
| Virginia Beta (1855) Chapter House Operating Fund           | 14,806  | 13,164  |
| Virginia Eta Chapter Scholarship Fund                       | 3,414   | 3,002   |
| Virginia Theta Chapter Leadership Fund                      | 531     | -0-     |
| Virginia Zeta Chapter Scholarship Fund                      | 9,214   | 8,267   |
| Virginia Zeta (Willow Creek/Philpott) Scholarship Fund      | 1,369   | 1,228   |
| Virginia Zeta Chapter Leadership Fund                       | 49      | 44      |
| Washington Alpha Chapter Leadership Fund                    | 3,572   | 2,790   |
| Washington Alpha Chapter Scholarship Fund                   | 441,822 | 416,813 |
| Washington Alpha (Douglas A. Hora) Chapter Scholarship Fund | 23,705  | 20,340  |

|   | 2019    | 2018    |
|---|---------|---------|
| Washington Alpha Chapter House Operating Fund           | (6,724) | (6,814) |
| West Virginia Alpha Chapter Scholarship Fund            | 36,569  | 32,821  |
| West Virginia Alpha Chapter Leadership Fund             | 257     | 1,590   |
| Wisconsin Gamma Chapter Leadership Fund                 | 471     | 238     |
| Wisconsin Gamma Chapter Scholarship Fund                | 82,957  | 72,634  |
| Annual Chapter Leadership Fund                          | 425     | 8,373   |
| Philip M. Cornelius Scholarship Fund                    | 35,491  | 33,471  |
| Excellence in Advising Grant Fund                       | 43,747  | 41,196  |
| Ralph D. Daniel Scholarship Fund                        | 80,507  | 76,250  |
| Ruddick C. Lawrence Scholarship Fund                    | 104,246 | 98,040  |
| Leadership & Member Development Fund                    | 1,473   | 2,339   |
| Health & Wellness Fund                                  | 257     | 225     |
| Gordon S. Letterman Scholarship Fund                    | 6,089   | 5,444   |
| William H. Blanning Scholarship Fund                    | 162,397 | 152,919 |
| American Leadership Academy Fellowship Fund             | -0-     | 443     |
| Terrence "Terry" G. Harper Fellowship Fund              | 42,409  | 40,208  |
| Jerry Nelson Scholarship Fund                           | 37,003  | 35,010  |
| Watkins Christian Scholarship Fund                      | 107,913 | 100,547 |
| Schroeder Scholarship Fund                              | 27,750  | 25,645  |
| Boys & Girls Club of America                            | 599     | 551     |
| Strategic Plan 2020 Campaign                            | -0-     | 4,737   |
| Museum & Archives Fund                                  | 575     | 515     |
| Shane Yates Fellowship Fund                             | 31,690  | 26,625  |
| Scott Sutton Memorial Fund                              | 259     | -0-     |
| Phi Kappa Psi Pride Scholarship Fund                    | 20,868  | -0-     |
| Frederick and Sharon Hegele Leadership and Service Fund | 26,650  | -0-     |
| Ruth Lilly Operating Fund                               | 423,090 | 394,409 |
| Interest in Summerfield Foundation (perpetual trust)    | 441,000 | 385,000 |